

Summary of HCDCH Strategic Plan 1999 - 2003

Vision

- Expanded supply of safe and affordable housing and shelters
- Well-maintained, socio-economically integrated housing projects in revitalized communities
- Residents reaching higher levels of economic self-sufficiency
- HCDCH effectively addressing housing needs of Hawaii's residents

Mission

To serve as a catalyst to provide Hawaii's residents with affordable housing and shelter opportunities in a balanced and supportive environment without discrimination.

Policies

- Focus on increasing and preserving permanent rental housing opportunities for the most vulnerable households.
- Assist private developers and nonprofit entities in providing affordable housing in independent and supportive settings.
- Foster resident responsibility and self-sufficiency.
- Facilitate community development versus stand-alone housing projects.
- Strive to maintain self-supporting housing operations.
- Continually re-examine the way we do business.

Goals/Objectives

Increase and preserve rental housing opportunities for low-income households and special need groups in independent and supportive living environments.

- 500 new or rehabilitated rental units per year
- 125 new special needs units/beds per year

Resources: Revenue bonds, tax credits, interim loans (DURF), CIP, federal & state rent subsidies, private, Rental Housing Trust Fund

Assist developers and service providers with incentives and financing programs

Promote aging in place

Homeless facilities and support services at Barbers Point

Revitalize existing rental projects while promoting healthy neighborhoods and strong communities.

- 1,500 renovated or reconstructed units over 5 years
- Housing accessible to persons with disabilities
- Physically revitalized housing projects and communities

Resources: Federal grants, State CIP, private

Renovate, improve or reconstruct public housing projects
System of maintenance for public housing projects
Deconcentrate public housing
Integrate projects within communities

Assist persons in housing programs and facilities administered by HCDCH to achieve higher levels of economic independence.

- Transition 150 homeless persons from shelters to permanent housing
- Annually assist 300 public housing residents to attain their goals for economic self-sufficiency

Resources: Federal grants (Drug elimination, Youthbuild, Neighborhood Networks)

Link homeless with permanent housing
Assist in providing services to meet needs of residents
Establish community-based resource facilities

Increase homeownership opportunities

- 750 first-time homebuyers per year

Resources: Interim loans (DURF/HRF), Hula Mae (Increase bond authority by \$500 million)

Proactively administer homeownership programs
Transfer land to DHHL
Obtain land use entitlements for East Kapolei

Improve the housing delivery system through cost-effective management of government programs and resources.

- Programs responsive to changing needs of community, "user friendly"
- Efficient operations and communication within HCDCH
- Financially sustainable housing programs

Resources: Operating funds, administrative fees

Regularly assess housing market and needs
Review, evaluate and revise current policies and programs
Asset management plan for properties owned by HCDCH
Reduce operating deficit for state public housing programs
Dedicate infrastructure to counties